

**AGENDA ITEM: 11** Pages: 33 - 44

Meeting Health Overview and Scrutiny Committee

15 February 2012 Date

**Transforming Community and Adolescent** Subject

**Mental Health Services (CAMHS)** 

Project Manager, Transforming Community and Report of

Adolescent Mental Health Services

Summary This report provides an update on the development of a business

case for the changes to in-patient CAMHS services and to report

on progress with the implementation of the new service.

Officer Contributors John Murphy, Overview and Scrutiny Officer

Status (public or exempt) **Public** 

Wards affected ΑII

**Enclosures** Appendix A – Presentation on Transforming CAMHS in Barnet,

**Enfield and Haringey** 

For Decision by Health Overview and Scrutiny Committee

Function of Not applicable

Reason for urgency /

exemption from call-in

Not applicable

Not applicable Key decision

Contact for further information: John Murphy, Overview and Scrutiny Office, 020 8359 2368.

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#### 1. RECOMMENDATION

1.1 That the Health Overview and Scrutiny Committee note, comment and make recommendations to Health Partners in respect of the information contained within the presentation as set out in Appendix A.

#### 2. RELEVANT PREVIOUS DECISIONS

2.1 Health Overview and Scrutiny Committee, 21 February 2011, Agenda Item 9 – Transforming Child and Adolescent Mental Health Services in Barnet, Enfield and Haringey - (2) a further update be reported to the Committee on 15 February 2012.

#### 3. CORPORATE PRIORITIES AND POLICY CONSIDERATIONS

- 3.1 The Overview and Scrutiny Committees must ensure that the work of Scrutiny is reflective of the Council's priorities.
- 3.2 The three priority outcomes set out in the 2010/13 Corporate Plan are:
  - Better services with less money
  - · Sharing opportunities, sharing responsibilities
  - A successful London suburb

#### 4. RISK MANAGEMENT ISSUES

4.1 None in the context of this report except for those identified in the attached presentation that relate to NHS North Central London and the development of the CAMHS business case.

#### 5. EQUALITIES AND DIVERSITY ISSUES

- 5.1 In addition to the Terms of Reference of the Committee, and in so far as relating to matters within its remit, the role of the Committee is to perform the Overview and Scrutiny role in relation to:
  - The Council's leadership role in relation to diversity and inclusiveness; and
  - The fulfilment of the Council's duties as employer including recruitment and retention, personnel, pensions and payroll services, staff development, equalities and health and safety.
  - Equality and diversity issues are a mandatory consideration in decision-making in the council pursuant to the Equality Act 2010. This means the council and all other organisations acting on its behalf must have due regard to the equality duties when exercising a public function. The broad purpose of this duty is to integrate considerations of equality and good relations into day to day business requiring equality considerations to be reflected into the design of policies and the delivery of services and for these to be kept under review. Health partners as relevant public bodies must similarly discharge their duties under the Equality Act 2010 and consideration of equalities issues should therefore form part of their reports.

### 6. USE OF RESOURCES IMPLICATIONS (Finance, Procurement, Performance & Value for Money, Staffing, IT, Property, Sustainability)

6.1 None in the context of this report except for those identified in the attached presentation that relate to NHS North Central London and the development of the CAMHS business case.

#### 7. LEGAL ISSUES

7.1 None in the context of this report save for those identified in the attached presentation that relate to NHS North Central London and the development of the CAMHS business case.

#### 8. CONSTITUTIONAL POWERS

- 8.1 The scope of the Overview and Scrutiny Committees/Sub-Committees is contained within Part 2, Article 6 of the Council's Constitution; the Terms of Reference of the Scrutiny Committees / Sub-Committees are included in the Overview and Scrutiny Procedure Rules (Part 4 of the Council's Constitution).
- 8.2 The Health Overview and Scrutiny Committee, among other duties, has a responsibility to receive, consider and respond to reports and consultations from the Barnet Primary Care Trust, Barnet GP Commissioning Consortium, Barnet Health and Wellbeing Board and/or other health bodies.

#### 9. BACKGROUND INFORMATION

- 9.1 The report provides an update on the development of the CAMHS business case. The presentation as set out in appendix A is intended to enable members to stay informed of current progress in the implementation of the new CAMHS service.
- 9.2 The business case is being jointly developed between NHS North Central London and Barnet, Enfield and Haringey Mental Health Trust.

#### 10. LIST OF BACKGROUND PAPERS

10.1 None

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# Transforming CAMHS in Barnet, Enfield and Haringey

Alison Kemp, Project Manager



### Report

- Business case status
- Implementation structure
- Service Transformation
  - -HR
- Key Issues
  - Young People's Project Board
  - Education
  - Northgate Refurbishment
- Next Steps





### **Business Case Status**

- Clinical Model
  - Wider engagement
  - Quality
- Detailed activity analysis
  - Mapping current activity into the new model
  - Identifying and maximising investment
- Case Analysis: 'out of area' placements
  - Treating the majority of young people closer to home
  - Managing resource<sub>3</sub>yariation



### Implementation Structure

- Joint Project Planning Group
  - Project Plan
  - Risk Log
- Implementation Project Board
  - Estates
  - HR
  - Policies
- Young People's Project Board
- Joint Project Consultant



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# **Service Transformation**

- Northgate Unit closure
  - Enhancing community teams
  - Steps towards a new inpatient unit

Training and development

- Formal staff consultation
  - Long term sustainable system change





## **Key Issues**

- Young people's engagement
  - Meeting plans
  - Project ownership
  - Innovation
- Education
  - Opportunity and risks
  - Individualised plans for young people
  - Managing a mixed model
- Estates







### **Next Step**

- Business case sign off
- Contract negotiation 2012/13
- Project implementation
  - HR
  - YP Project Board
  - Communication



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